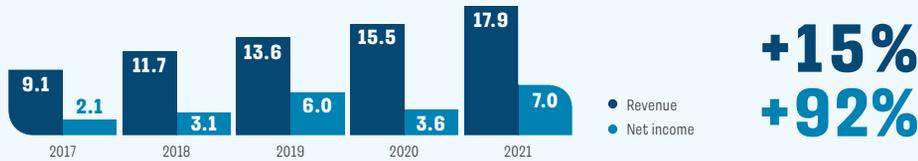


# PERFORMANCE HIGHLIGHTS

## Financial highlights

Key financial highlights (USD bn)



EBITDA & EBITDA margin (USD bn)



Capital investments (USD bn)

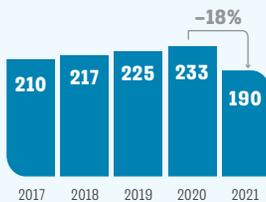


Debt (USD bn)

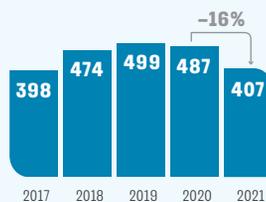


## Operating highlights

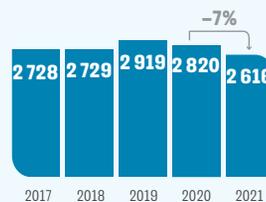
Nickel from own feedstock (kt)



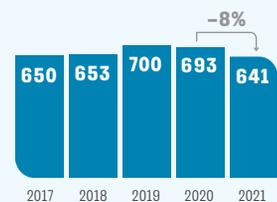
Copper from own feedstock (kt)



Palladium from own feedstock (koz)

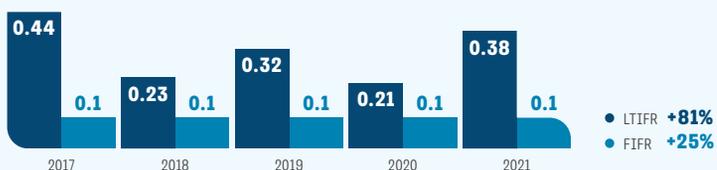


Platinum from own feedstock (koz)

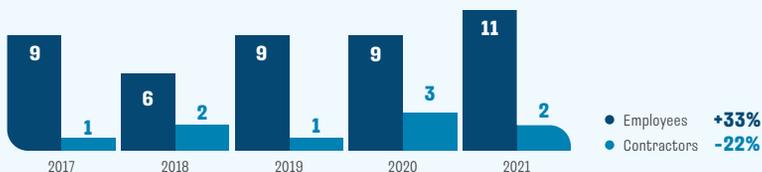


# Sustainability highlights

## Injury rates (per million hours worked)



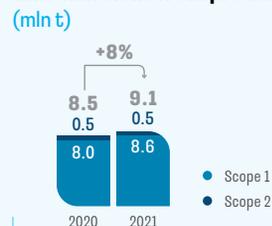
## Work-related fatalities



## SO2 emissions (mln t)



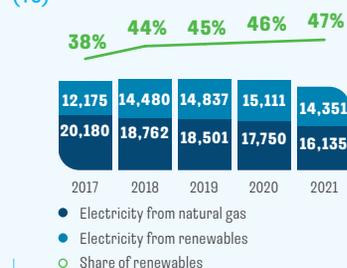
## GHG emissions from production assets (mln t)



## Water use (mcm)



## Electricity consumption (TJ)



## Key ESG initiatives

Shareholder	Current status/rating as of 31 December 2021
	The company joined the UNCD in 2016 and every year confirms its commitment to the principles of sustainable development
	Inclusion in the index constituent is reiterated: score at 4.3 (out of 5)
	Environmental – 2, Social – 3, Governance – 6 (where 1 is low risk, and 10 is high risk), ISS ESG rating – “C+”
	Score – 43 (out of 100)
Susnainalytics	ESG risk score: 36.9 (out of 100), where 1 is low risk and 100 is high risk
	ESG rating – BB, score – 3.4 (out of 10)
	Climate Change – D rating, Water Security – C rating

## CREDIT RATINGS AS OF 31 DECEMBER 2021

MOODY'S  
«BAA2», Negative

S&P Global  
«BBB-», Stable

FitchRatings  
«BBB-», Stable

Expert  
«RUAAA», Stable