

GEOGRAPHY



OPERATING ASSETS

- Norilsk Division
- Kola Division, including Norilsk Nickel Harjavalta Oy
- Trans-Baikal Division



ENERGY

- Energy Division



TRANSPORT

- Polar Transport Division
- Murmansk Transport Division
- Arkhangelsk Transport Division
- Krasnoyarsk Transport Division
- Bystrinsky Transport Division
- Yenisei River Shipping Company
- Krasnoyarsk River Port
- Lesosibirsk Port
- NordStar Airlines



R&D

- Cipronickel Institute



SALES

- NORMETIMPEX
- Metal Trade Overseas SA (Switzerland)
- Norilsk Nickel Asia Ltd (Hong Kong)
- Norilsk Nickel USA Inc. (USA)
- Norilsk Nickel Metals Trading (Shanghai) Co., Ltd (China)



