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About Annual Report

We are pleased to present to you the 2021 Annual Report of MMC Norilsk Nickel focused on our Sustainable Development Strategy. This strategy is driven by management's long-term vision for global commodity markets as the world economy progresses toward a carbon-free future. Nornickel has a unique resource base underpinning our ambitious programme of production growth and operational efficiency, along with an unprecedented environmental programme. This clean growth strategy not only lays out long-term ore production and capital investment targets but also sets out concrete action plans to reduce the Company's environmental footprint in its regions of operation.

This Annual Report has been prepared by the Company's Investor Relations Department in line with best practices in information disclosure and in accordance with the requirements of Bank of Russia's Regulation No. 714-P from 27 March 2020.

VLADIMIR ZHUKOV

Vice President for Investor Relations
MMC NORILSK NICKEL

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REPORTING PERIOD
FROM 1 JANUARY 2021 TO 31 DECEMBER 2021
 The 2021 annual report of PJSC «MMC «Norilsk Nickel» incorporates the results of MMC Norilsk Nickel and other operations of the Norilsk Nickel Group (MMC Norilsk Nickel, Nornickel, the Company, Group).